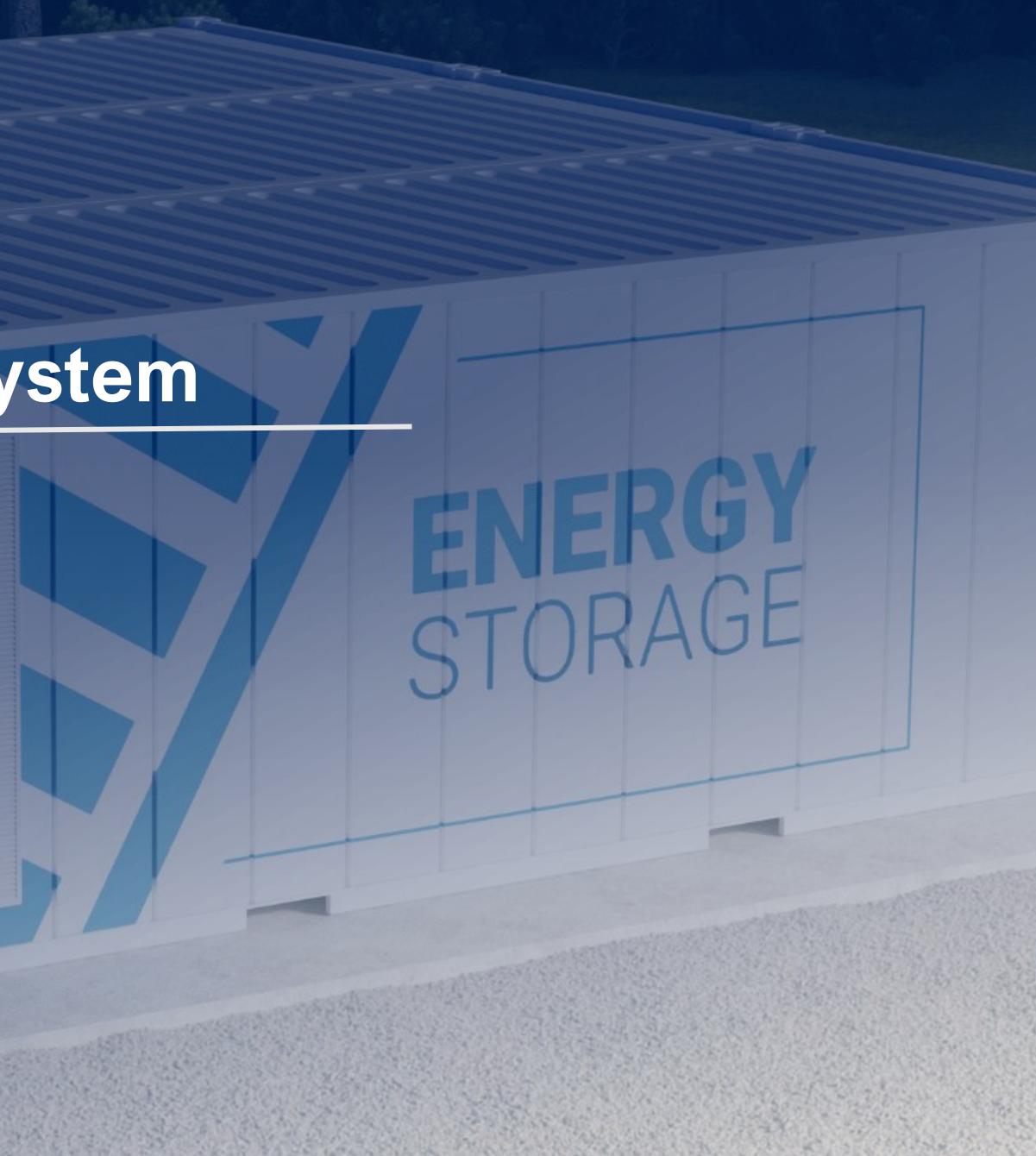
AVENER

Battery Energy Storage System

Sustaining India's Energy Goals

Industry Report

December 2024





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The India Opportunity







Battery Energy Storage System

BESS to expand to 66 GW capacity from <0.2 GW



India's Goals & Schemes supporting BESS Growth



4% Energy Storage Obligations by 2030 from 1% in 2024



manufacturing

Source: CEA, NEP, Avener Estimates



Net Zero by 2070

7x Growth

₹5 Lakh Cr

Opportunity

2,000+ MT

Avoided CO₂ emissions

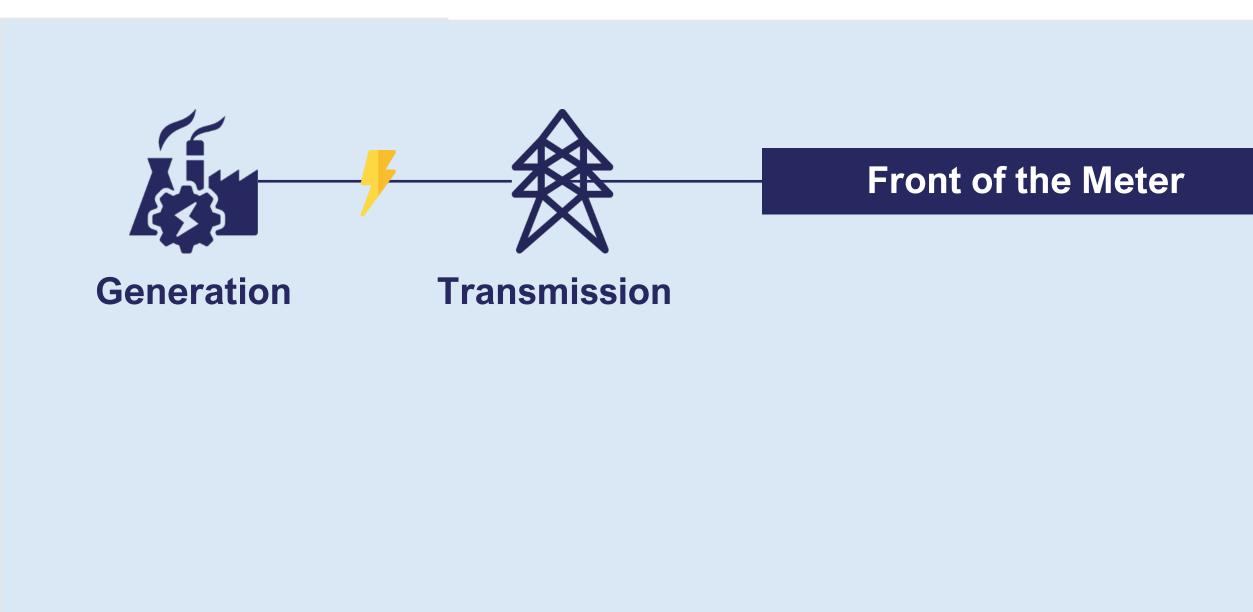






Value Chain

BESS' utility is present across the value chain





Peak Capacity Management



Price Arbitrage



Energy Trading



Frequency Stabilization



Strengthen Grid Stability



Ancillary Service Markets



Investment Deferral



Power Quality



Behind the Meter

æ

Uninterrupted Power Supply

III IIII

Power Cost Optimisation

Micro-grid application

Off-grid application



Renewable Integration

FV

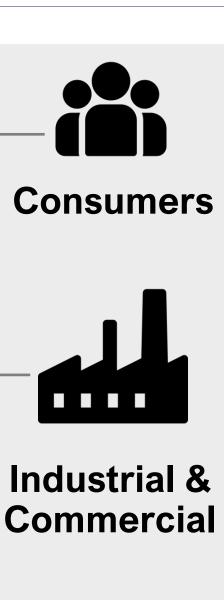
EV Charging Infra



Peak Shaving



Back up power

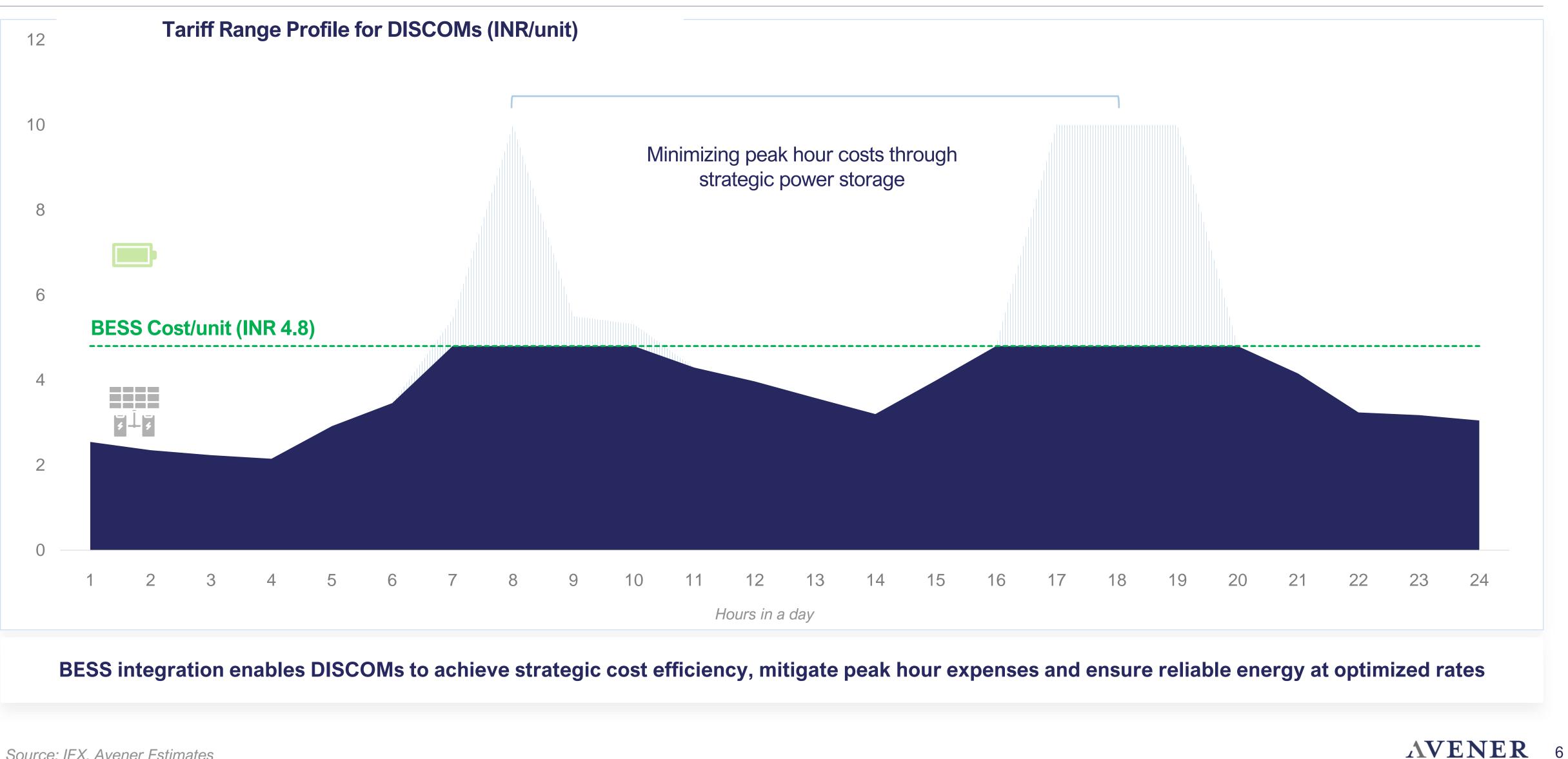






Optimizing Energy Costs with BESS

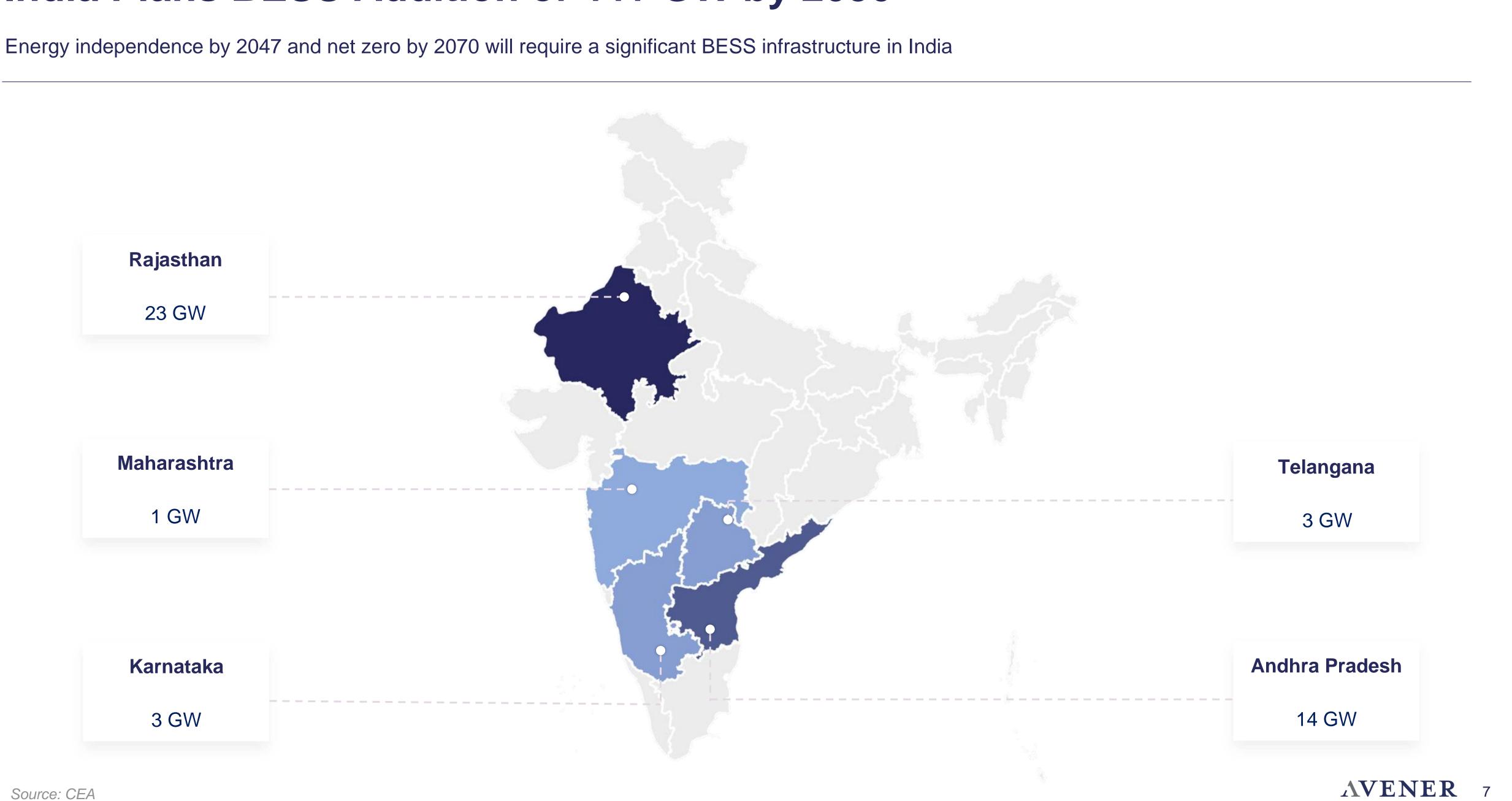
Cost-effective power management by DISCOMs through peak shaving, capping the energy costs at INR 4.8/unit





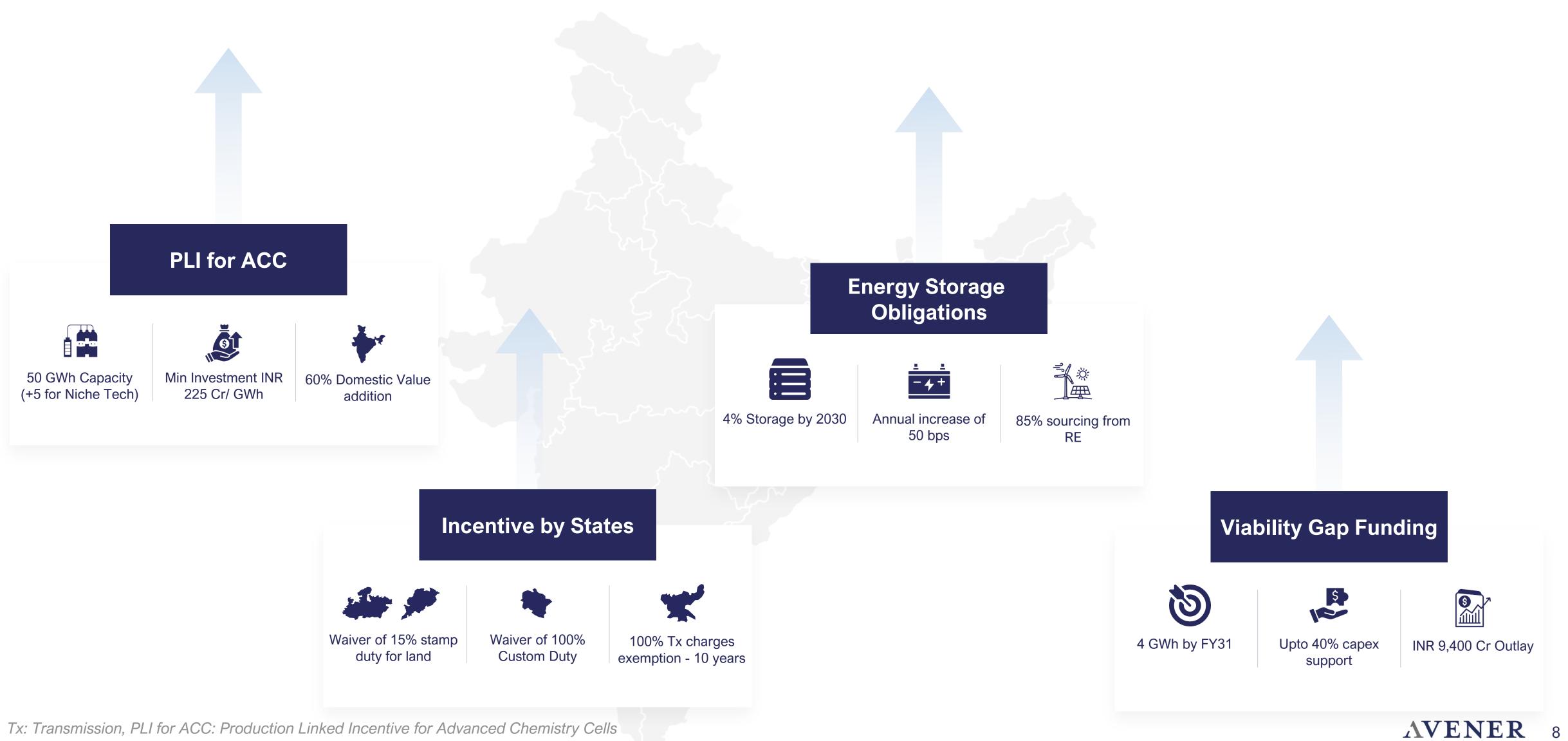


India Plans BESS Addition of 44+ GW by 2030



Governmental Push for BESS

Accelerating Energy Storage Growth: Policies and Incentives Driving BESS Development



Tx: Transmission, PLI for ACC: Production Linked Incentive for Advanced Chemistry Cells





Operating Mechanics





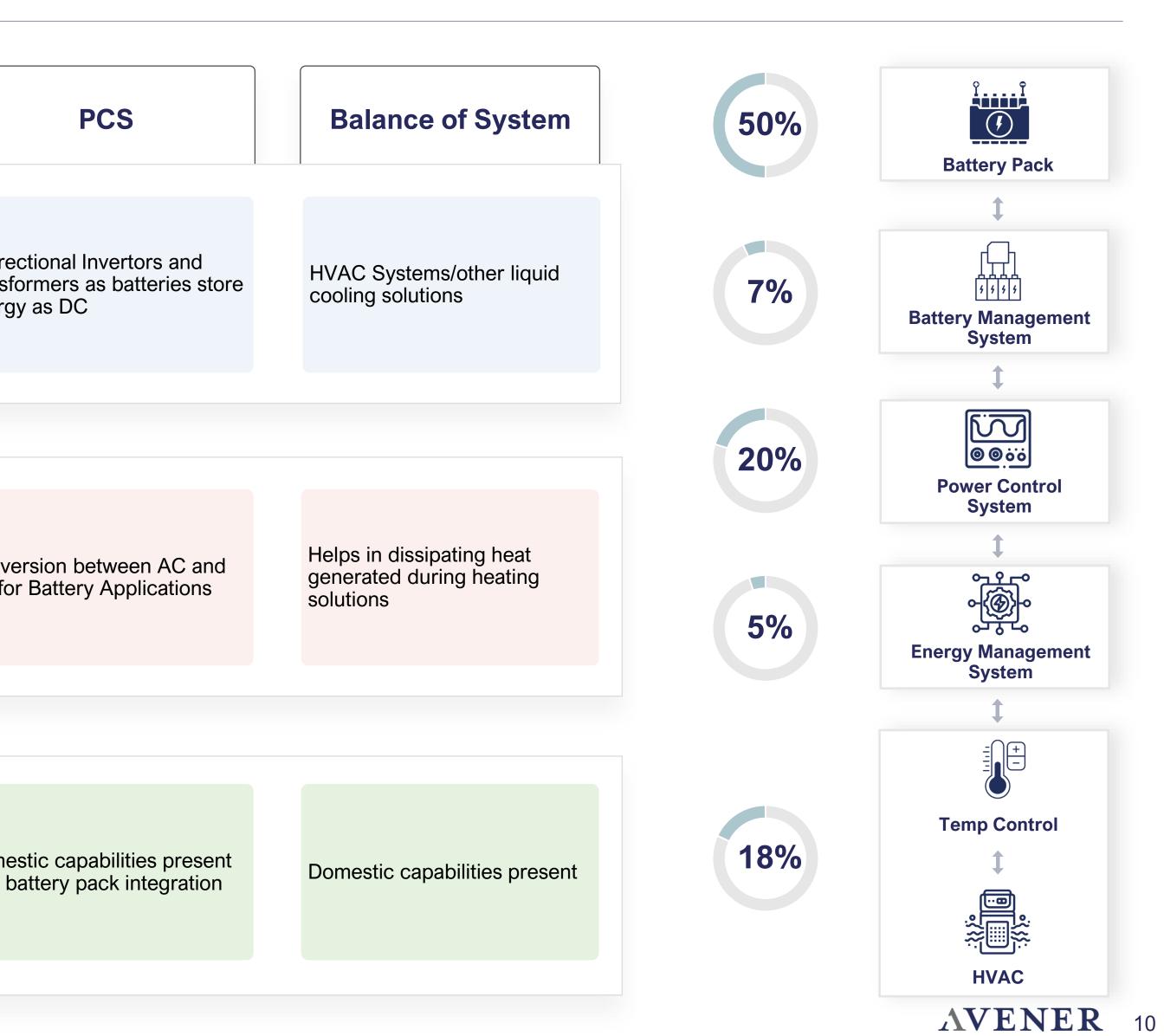




Description & Functions of BESS Components

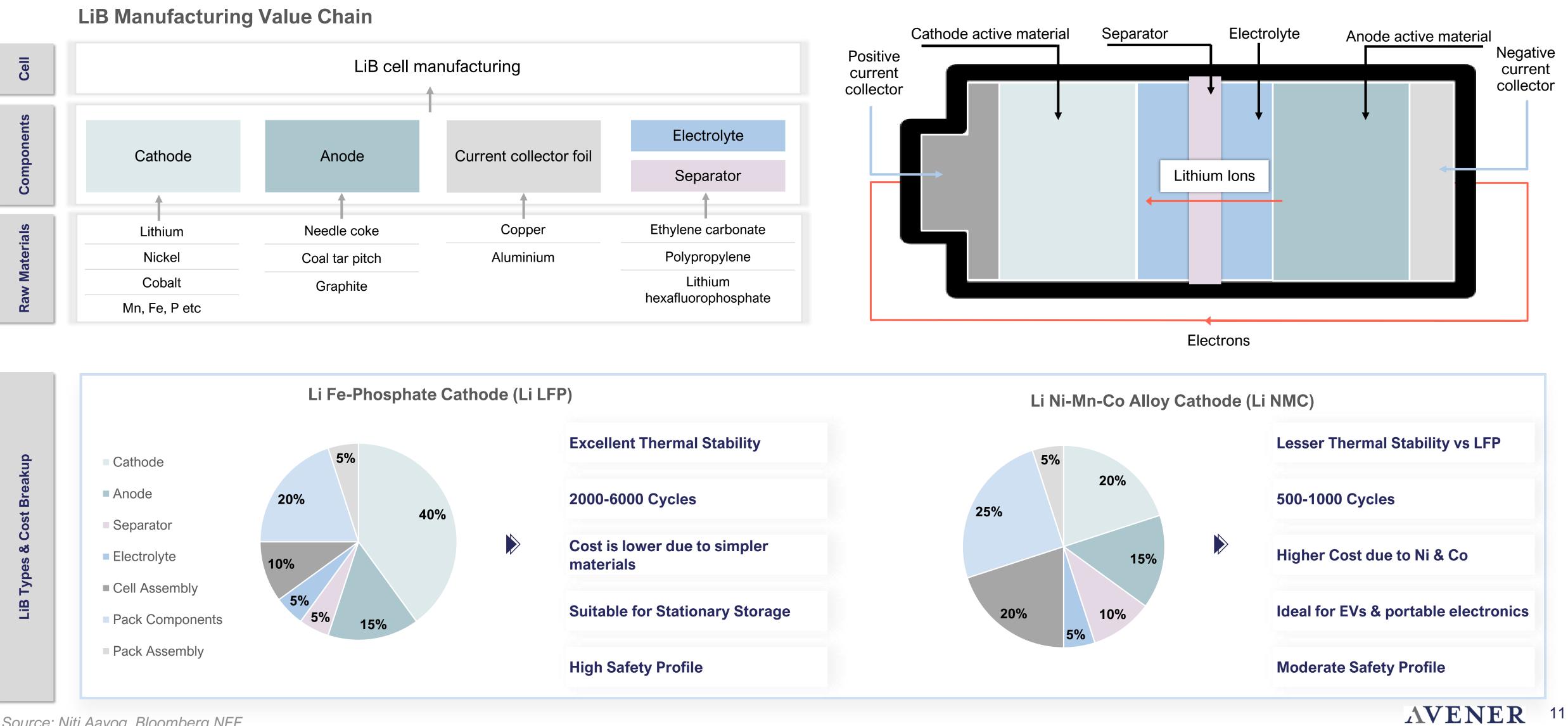
Evaluating the various components of BESS & supply chain readiness of these components

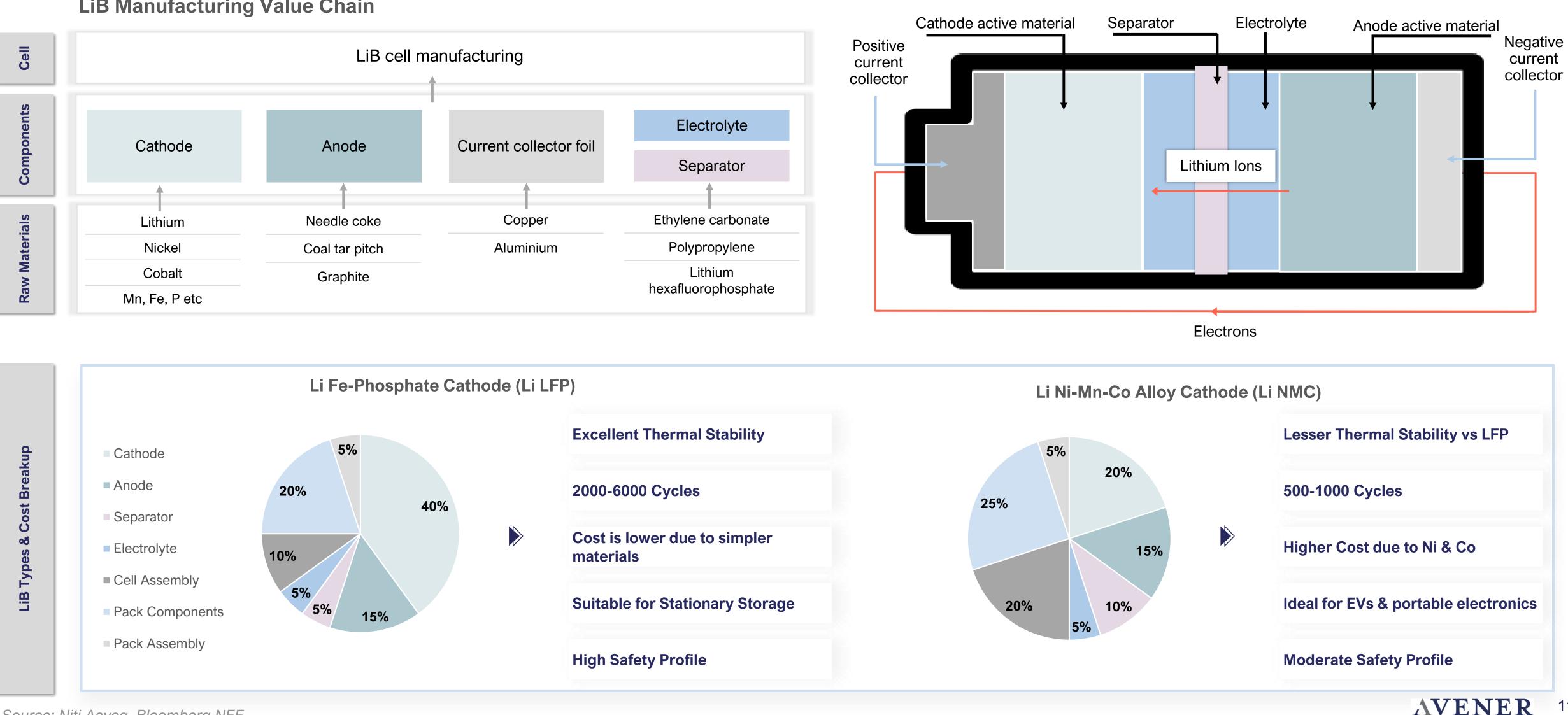
	Battery Pack	BMS & EMS	
(i) Descriptio	Multiple Cells in Series & parallel combinations aid achieving the desired voltage & capacity	 BMS is the <i>Brain</i> of BESS EMS consists of a Controller & SCADA 	Bidiree transfo energy
Function	Stores Energy & frequency modulation with real time grid conditions	 Data Collection and Management Protects BESS from overloading Ensures SOC, SOH 	Conve DC for
Supply Cha Readiness		Domestic manufacturing of Battery Packs with in-house BMS & EMS Systems	Dome with b



Key Components of a LiB Cell

Description of the various cell chemistries prevalent in LiB and properties



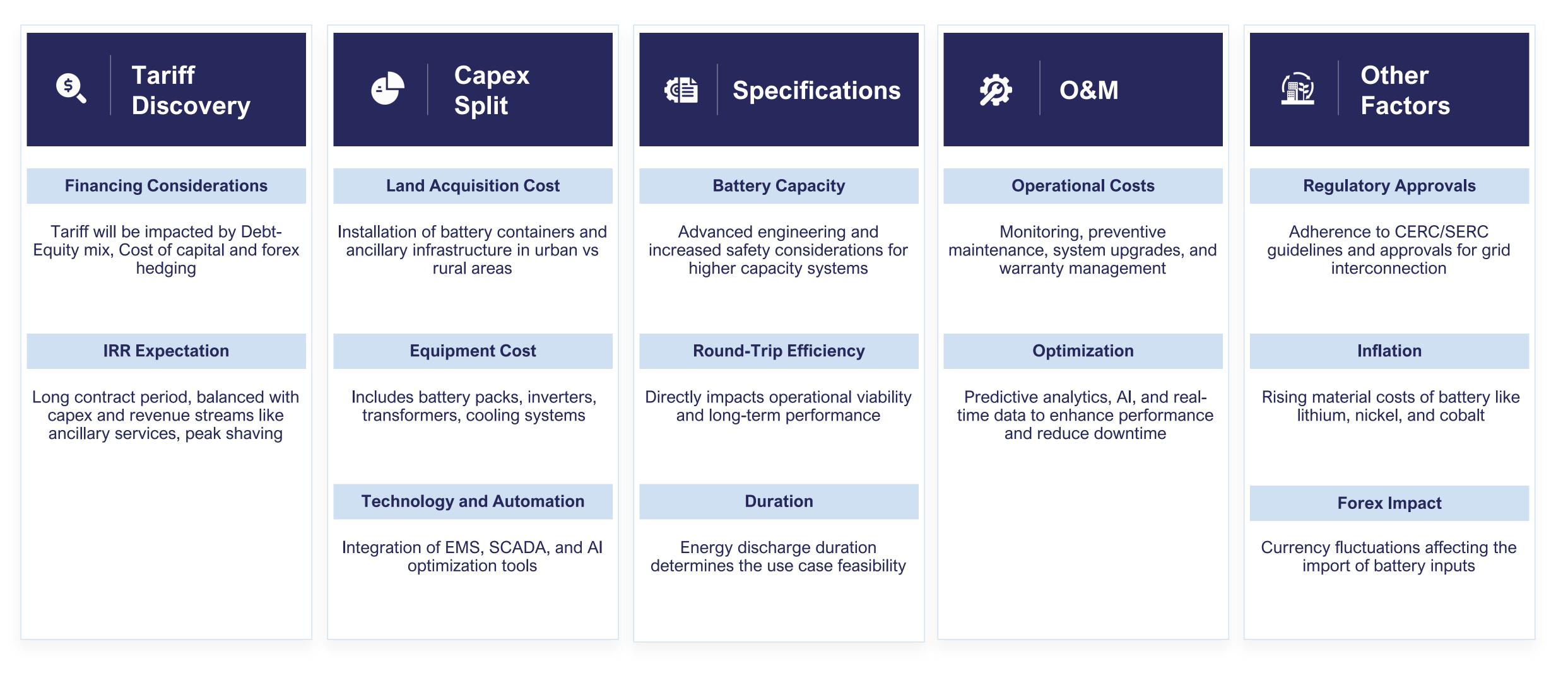


Source: Niti Aayog, Bloomberg NEF



Key Considerations for a BESS Project

Determination of Capex & Tariff involves comprehensive assessment of various factors







Salient Features of the Battery Energy Storage Purchase Agreement

Key terms governing a battery energy storage purchase agreement between developer and Utilities

Features	BESPA terms	
Contract Period	12 years from Scheduled Commissioning Date / date of full co whichever is later	ommissioni
Tariff Price and Incentives	Bid tariff fixed for the entire term	Maintain
Performance Security	Performance bank guarantee/ Payment on order instrument of	f predeteri
Implementation Schedule	Project will take approximately 18-24 months (as applicable)	to get con
Force Majeure	SECI/ BESSD excused to perform obligations for 180 days , ca agreement	an be exten
Damages / Penalties	Availability <95% , Developer shall pay liquidated damages as per BESPA	RtE <85 %
Miscellaneous	Developer to achieve financial closure in 9 months	Develope cycles/d
CIL Claims	BESPA provides pre-defined formula for increase in tariff corre	esponding

RtE: Round Trip Efficiency

BESSD: Battery Energy Storage System Developer

ning,	In case of Force Majeure, ext date is permitted	ension of scheduled commissioning date and expiry								
n Annual 95% Availab	bility	Maintain 85% RtE . RtE>85%, Incentive of INR 0.5 per unit of excess discharge								
ermined value to be d	rmined value to be deposited by developer in favor of SECI									
ompleted from the effe	ective date									
ended on mutual	Extension of contract period is BESSD	s allowed for FM events affecting SECI/ Buying entities/								
5 %, liquidated damage	es applicable	Delay SCD results in liquidated damages, event of default and BESPA can be terminated								
per not allowed to sch ′day	nedule pre-decided	Developer is responsible to obtain land / consents , permits and clearance/ connectivity with CTU								
g to increase in projec	t costs for Change in Law									





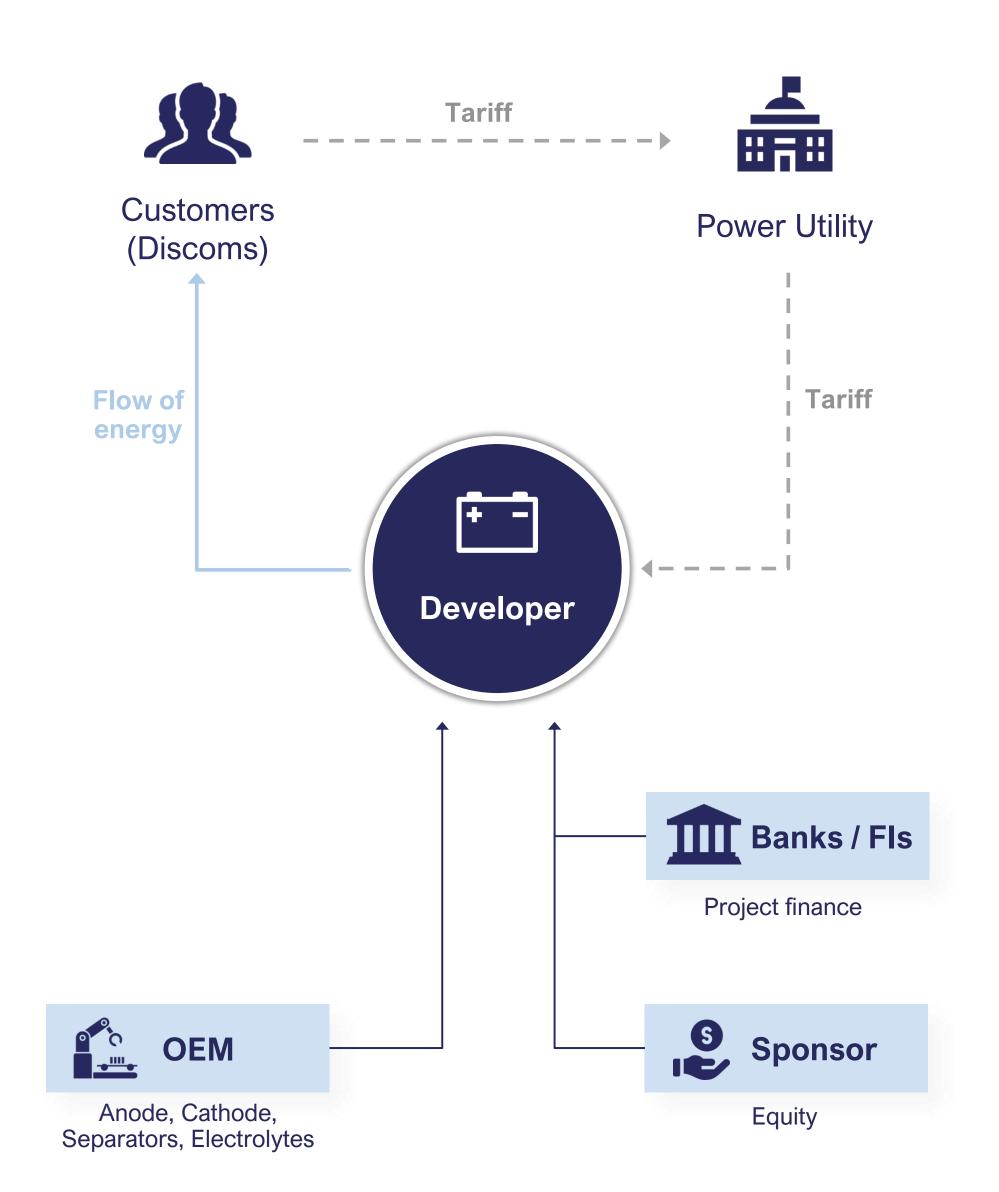
Risk & Return Dynamics

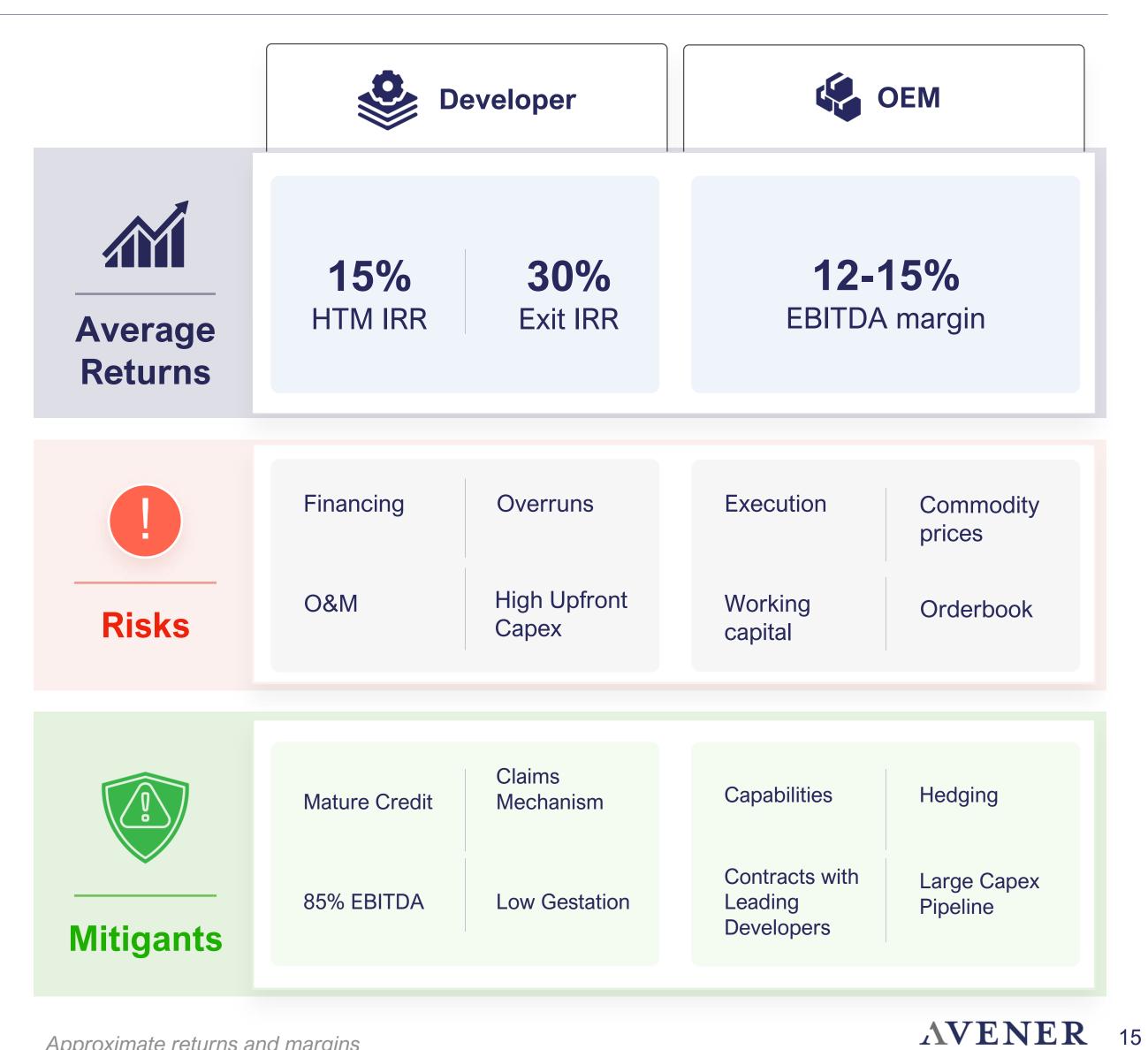




Operating Cycle with Returns, Risks & Mitigants

Operating cycle visualised with evaluation of the value pockets of Standalone BESS ecosystem



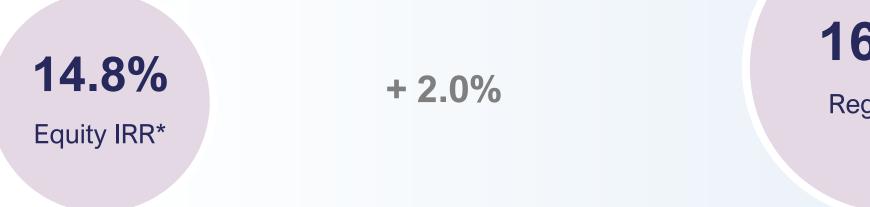


Unlocking Value through Cap Rate Compression

Optimized construction timelines and monetization drive quicker capital redeployment

Equity IRR						
Timeline	Pre-construction					
LTV	70-75%					
DSCR	1.35x					
Interest rates	10Y G-sec + 200 bps					
Loan tenor	10 years (excl 15% tail)					
EBITDA %	80-85%					

Optimi	zation/ Regearing
neline	Post completion
ΓV	80-85%
SCR	1.20x
iterest Rates	10Y G-sec + 200 bps
oan Tenor	10 years (excl 15% tail)
BITDA %	80-85%



16.8% Regearing*

+ 12.7%

29.5%

Monetization







Market Mapping



BESS: Value Chain

Current Landscape of India's evolving Battery Storage Value Chain



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Companies	Description	Scale	Market Cap	Revenue	EBITDA	Net Debt	Rating	Updates
M ⁺ SOLAR	On-site, off-site solar, battery storage, and hawk AI energy monitoring system	2GW+ solar capacity	Private Company	710	41	-	Crisil AA+	First mover in the Indian industry to establish Battery Integrated Solar en solution for C&I customers under OF model
DARAMIC	Manufacturing and supplying of polyethylene and phenolic resin battery separators	NA	Private Company	353	87	331	NA	NA
DELECTRIK	Supplies Flow Batteries to 9 countries across 5 continents (North America, Europe, Australia, Asia and Africa) ranging from 10 kWh to multi-MWh capacity	NA	Private Company	6	1	3	NA	Awarded contract by NTPC to imple 3MWh Vanadium Redox Flow Batter (VRFB) based BESS project
ENERGY. UNLIMITED.	Manufacturing of lead-acid batteries for residential, commercial, EV applications. Sells its batteries under brand name; 'Addo' and 'Eastman'	4M+ annual battery manufacturing capacity	Private Company	2,334	157	365	Acuite AA-	Largest manufacturer of solar tubula batteries in India. Contract manufact for clients such as Fujiyama, Lucas Amara Raja
	Manufacturing of coal tar derivatives and carbon black products. Products include carbon black, specialty carbon derivatives and focus on Anode materials	Carbon black production cap- 1,15,000 TPA	Private Company	3,006	699	-	Crisil A+	Plants of 30,000 tons each in US & I largest anode facility outside China Bn MoU with Karnataka Governmen EV Battery component production
	Manufacturer of automotive lead-acid batteries and a provider of stored energy solutions	346 KMT p.a of Lead Recycling Capacity	38,471	16,770	1,907	697	ICRA AAA	invested INR 100 Cr in EV subsidiar fund a greenfield lithium-ion battery manufacturing
FUJİYAMA SOLAR	Manufacturing of online ups, offline ups, inverters, battery chargers, solar management units, solar charge controllers, and batteries	1GW capacity, plans to expand to 5GW	Private Company	665	55	198	Care BBB+	UTL Solar, its subsidiary plans to see 5GW Capacity Unit in Madhya Prade and investment of INR 500 Cr





Companies	Description	Scale	Market Cap	Revenue	EBITDA	Net Debt	Rating	Updates
S GENSOL	Solar EPC engaged in providing solar designing and engineering services	770 MW+	3,026	3,890	1,485	167	ICRA BBB-	Won the 500 MW/ 1000 MWh standa battery storage by GUVNL including Option 70 MW/140 MWh BESS pro- from GUVNL
C 0001	Engaged in designing and manufacturing batteries, rechargeable li-ion batteries, NA-ion batteries, all solid-state batteries, one of the largest R&D teams in India in sector	2.5 GWh capacity, plan to expand to 12.5 GWh	Private Company	1	-5	2	NA	MoU with Telangana Government to up 12.5 GWh lithium-ion cell manufacturing unit with investment of ~INR 8,000 Cr
RA ENGG H H H H H H H H H H H H H H H H H H	Road EPC player , has currently won tenders for battery storage	10 HAM Projects	8,675	5,378	1,064	1,513	ICRA AA-	Recently won a RE + Storage tender ~200 MW
Astemo	Manufacturing electronic powertrain systems. Its products include motors, inverters and battery control units	Reputed auto cos are customers	Private Company	1,790	323	1,470	Care A	
Jayram Industries India Pvt Ltd	Electrical infrastructure company, experience in deploying grid-connected and off-grid BESS Turnkey Solar, Electric Infra, Railways and management consultancy for Oil & gas	Cumm. installed capacity ~150 kW	Private Company	NA	NA	NA	NA	Secured BESS contract from NTPC: 250kW/1,200 kWh in Khavda
Energy	PSP, BESS, green hydrogen	4.2 GWh of locked-in through BESS, PSP	Private Company	1,389	-48	-	ICRA AA	Secured 500 MW/1000 MWh capaci SECI's 1,000 MW/2,000 MWh Batter Energy Storage Systems (BESS) au (largest of such kind)
A Joint Venture with Nature	EPC, provides technical consultation, project execution, installation and commissioning to power generation and distribution companies on a turnkey basis	NA	Private Company	177	14	28	CRISIL BBB+	Awarded 65 MW capacity in NVVN 8 MW/1000 MWh BESS auction Secured 100 MW capacity In GUVN Phase IV Bess auction





Companies	Description	Scale	Market Cap	Revenue	EBITDA	Net Debt	Rating	Updates
LOHİM	Manufactures lithium-ion battery packs: 3 wheeler battery packs, 2 wheeler battery packs, stationer segment battery pack etc	Recycling capacity: 2 GWh Reuse: 300 MWh	Private Company	308	24	48	Crisil BBB+	To set up 30 Mn battery processing In US, \$100 Mn capex plan to expan 2nd life battery recycling
MICROTEK	Manufactures power products, offers power back up solutions, voltage solution, solar energy and accessories	NA	Private Company	1,882	142	538	NA	-
OKAYA	Mfg and supplier of electrical batteries, products incl inverter batteries, solar batteries, railway batteries, telecom batteries, wind power storage battery etc	Network of over 1,000 exclusive distributors	Private Company	1,046	22	128	NA	Sep'20: Bagged orders from BHEL f energy storage systems
PACE DIGITEK	Design and mfg of industrial eqp, products incl solar inverter, pace solar power optimizer, power management unit, integrated power management system	NA	Private Company	516	41	192	NA	Mar'23, ~INR 7,033 Cr ordered (BS for installation, O&M of telecom towe (7/14 circles)
Prozeal Infra Engineering Private Limited	Green energy production, incl solar, EV, green hydrogen, clean energy solutions, and turnkey projects	EPC Solar: ~1.1 GW	Private Company	341	66	63	NA	Secured BESS tender
	Solar EPC, offers solar park and projects, operation and maintenance, rooftop solar, energy storage, and energy retail	EPC Solar: ~1 GW	Private Company	733	78	31	NA	Oct'24: Won 600 kW/3000 kWh VRF System tender (NTPC) Jul'24: Raised INR ~1.3 Bn
Schneider Electric	Products for low voltage, access to energy, solar and energy storage. Sectors :industrial, buildings, DCs, residential and smart cities segments	31 mfg plants	19,860	14,707	3,377	-	Crisil AAA	Launched a new BESS for microgrid



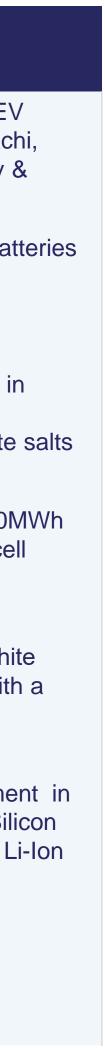


Companies	Description	Scale	Market Cap	Revenue	EBITDA	Net Debt	Rating	Updates
SIEMENS	Presence in aerospace, airports, automotive manufacturing, battery manufacturing, data centers, distributors, electronics industry etc	INR ~1,000 Cr capex for mfg facilities	2,69,257	3,104	684	-	Crisil AAA	Deploying a large-scale BESS with a capacity ~160 MWh in Ireland
SUNGROW	Mfg of inverters incl string inverter, central inverter, power conversion system/hybrid inverter, BESS, loating body, inverter and booster floating platform and accessories	Installed 605 GW of power eqp globally	Private Company	496	36	-	NA	1 GWh contract in Texas, 100MW/400MWh partnership for BE Malaysia
SUNUODA ENERGY	Manufacturing lithium-ion batteries, battery module, battery management system, start and stop system devices	Exp to each 50 GWh global capacity soon	Private Company	4,277	159	423	NA	partnering with Gryphon Energy to develop a 1.6 GWh battery energy storage project,
+TDSG-	Mfg and supplying of lithium-ion batteries to automotive sector. JV between Toshiba Corporation (40%), Denso Corporation (10%) and Suzuki Motor Cor (50%)	Plan to expand to 30 Mn cells/year	Private Company	1,494	507	NA	NA	Export lithium-ion battery cells and modules INR ~750 crore, Parent sign MoU with Gujarat govt to invest INR crore
GRAPHITE	Leader in Flake Graphite mfg over 2 decades. Into Graphite mines and processing plant. Partnership to build Mines and processing plant in Madagascar.	To est. 24,000 TPA graphite processing facility	Private Company	NA	NA	NA	NA	Commences full-scale operations at Vatomina graphite project
••••	RE company, backed by EQT. Generation and energy storage technologies, including solar, wind, batteries and green hydrogen	Target: 5.3 GW	Private Company	19	14	11	NA	Currently have 3 GW
Edita be a better way	Mfg batteries, power electronic products and precision engineering parts	11 mfg facilities, 50+ Mn units annual prodn. capacity	23,480	11,708	1,769	6,799	Crisil AA+	Plans to increase its current lithium-icell manufacturing capacity to 25 GV year





Companies	Description	Scale	Market Cap	Revenue	EBITDA	Net Debt	Rating	Updates
LOG 💋	Offers nanotechnology products including oil sorbent, graphene composite filtration media, post-purification filter	Li cell 50 MWh, battery pack 250+ MWh	Private Company	72	-65	138	NA	Partnership to support next-gen EV Powertrain technology with Musachi Jupiter Wagons acquired Railway & Electric truck battery division
OLA	Manufactures electric vehicles and core components for electric vehicles. These components include battery packs, motors, and vehicle frames	Gigafactory Initial size 5GWh, expand to 100GWh	41,118	5,010	-1,034	5,363	ICRA A	Plans to use self manufactured batter in EV segment
NEOGEN CHEMICALS LTD.	Manufactures bromine and lithium-based organic and organo-metallic compounds	Organic chem 4.6 Mn cu. Mt, Inorganic, 39 Mn cu.mt.	5,546	691	118	394	Crisil A	Building a battery material facility in Gujarat, producing 30,000 MT electrolytes & 3,000 MT electrolyte s
NASH ENERGY	Development of Green Energy Technologies & Products and its manufacturing- Li-ion cell technologies and product	Aim to scale to 30 GWh+	Private Company	1,052	153	303	NA	Completed its commissioning 600M annual capacity LFP cylindricial cell manufacturing
HEG	Manufacturing graphite electrodes and electric power, In carbon specialty, it offers activated carbon fabric (ACF)	Planned 2k crore capex by FY25	Private Company	2,393	382	619	NA	World's Largest Single Site Graphite Electrode Plant under one roof with capacity of 80,000 tons pa
PCBL	Manufacturing of carbon black. Its products are carbon black, specialty black, power	Carbon black mfg, capacity 770 kT	Private Company	6,420	1,037	4,983	NA	PCBL & Kindia -51:49 JV agreemen Nanovace for developing Nano-Silic products to be used in anodes of Li- batteries
ADVANCED CLEANTECH	Manufacturing lithium-ion batteries. Its services include digital collection, testing and grading, cell auditing, repurposing, refabrication, sales and battery swapping	NA	Private Company	82	62	52	NA	





Companies	Description	Scale	Market Cap	Revenue	EBITDA	Net Debt	Rating	Updates
BATX	Mining services, incl Black Mass, Lithium, Nickel, cobalt, magnesium, secondary products, and manganese; battery grade materials by recycling end-of-life Li-batteries	NA	Private Company	21	-	-	NA	Partnered with LW3 to transform bat lifecycle management for energy sto system
ANALOG DEVICES	Manufactures semiconductors, specializes in analog, digital, and software technologies, provides battery management systems (BMS) and other products for the battery industry	~1.7 Bn R&D investments made at group level	Private Company	672	124	-	NA	Strategic alliance with Tata group for expanding facilities
ALW TRANSPORT	Conglomerate, leading textile company in India Hydro-based, wind, thermal power generation	Commissioned 2 Hydro power, 2 wind power plants	Private Company	10,104	1,633	-	NA	Won GUVNL BESS tender in Dec'24
ADVAIT INFRATECH LIMITED	Product solutions for power transmission, sub- stations and telecom infra	200 MW Electrolysers capacity planned	1,600	209	36	16	Crisil BBB	Won GUVNL BESS tender in Dec'24
	Mfg of power systems in EV batteries, power systems, RE & grid hybrid systems	4.5+ Lakh Li-ion Batteries deployed	Private Company	1,020	131	30	NA	Aug'24: Potential acquisition of Aust EV Charging company
Himadri	Manufacturing of carbon materials and chemicals, key player across battery materials, coal tar pitch, carbon black, naphthalene, SNF	Panned 20,000 MT advance carbon material capacity	28,150	4,185	645	-	ICRA AA-	Acquired 40% stake in Li-ion battery material startup Invati Plan to invest INR 220 Cr in carbon
ALTMIN	Mfg battery materials- cathode & anode	Target: 6GWH by 2026	Private Company	NA	NA	NA	NA	Jan'24: Aims to invest USD ~100 Mr cathode mfg over next 5 years





Companies	Description	Scale	Market Cap	Revenue	EBITDA	Net Debt	Rating	Updates
ADITYA BIRLA BIRLA CARBON	World's leading sustainable manufacturer and supplier of carbon black additives and largest producer and supplier in carbon black	382,200 TPA production capacity	Private Company	4,145	739	-	CRISIL AA	USD 1 Bn investment to build synthe graphite and supplying battery mater for EV battery and defense
BUJARAT FLUOROCHEMICALS VALUE THROUGH GREEN CHEMISTRY	Mfg chemicals, wholly owned subsidiary GFCL EV raised INR 1,000 Cr to expand its battery material capacity	1,800 TPA Li plant recently commissioned	1,069	4	-8	-	CRISIL AA	GFCL EV raised 1,000 Cr to expand battery material capacity, supporting GWh production
POLYPLEX	Production of specialty films relevant to battery storage applications, developed chemical recycling processes	Thin PET 1,86,000 MTPA, thick PET 28,800 MTPA	4,187	6,307	366	42	IND AA-	-
Jindal	Jindal renewable energy is into BESS component manufacturing like battery packs, cell manufacturing etc	To expand cell manufacturing cap. To 5GWh by 2027	NA	NA	NA	NA	NA	Plans to establish a 1 GWh battery p assembly line using lithium iron phosphate (LFP) chemistry by 2025
CO UFLEX	Production of specialty chemicals, including inks and adhesives, which are essential for various applications in battery storage and packaging	Global manufacturing capacity 1 Mn+ MTPA	4,116	13,364	1,387	5,874i	IND AA-	-
e	Custom mfg of specialty chemicals, including agrochem & pharma intermediates for use in battery tech, involved in fluoropolymers for battery casing and lithium applications	27,200 MTA manufacturing capacity	8,092	1,475	381	781	IND AA-	Acquired 26% of specialty fluorides chemical manufacturing business Ta from Birla Group Holdings
SRF	Involved in the production of specialty chemicals and carbon black, exploring new technologies and processes to enhance their product offerings in the battery sector	36,661 MTPA for speciality chemicals	68,236	13,139	2,584	4,623	CRISIL AA+	Investing ~INR 15,000 Crs to expand facilities





Companies	Description	Scale	Market Cap	Revenue	EBITDA	Net Debt	Rating	Updates
ΛGRΛΤΛS	Mfg of lithium-ion cells for electric vehicles, Subsidiary of Tata Sons Ltd.	Planned capacity: 20GWh	Private Company	-	-33	-	Care AA+	Jan'24: Planned to raise green loan USD ~500 Mn
	Battery mfg, solar solution provider, offers ev-2 wheeler, e-rickshaws battery, solar hybrid solutions and ESS	Production Capacity: 1.2GWh	Private Company	47	-6	22	NA	Sep'24: Cygni Energy partners with XDLE for energy storage solutions Aug'22: Raised USD 12.5 Mn to driv growth and expansion
	Mfg auto electrical parts, offers automotive products. JV between Lucas Plc. UK and TVS Group. Set up ~10 GW LiB factory in partnership with 24M	Presence in 5 countries	Private Company	4,185	324	-	Crisil AA+	Apr'24: Bid for Govt's ACC PLI Sche Sep'21: Built a LiB factory with US C up, capex INR ~2,500 Cr
	Engaged in supply, installation and maintenance of smart meters for power distribution companies and trading in lithium cells	Target LFP: 5 GWh	Private Company	NA	53	30	Crisil BBB-	Awarded 80k smart meters projects- 155 Cr; Building capacity LFP cell plu of capacity 1 GWh, capex INR 1,100 years





Capitalizing on the Opportunity







Recent Awards in Standalone Battery Energy Storage

	Dec'24	Nov'24	Mar'24	Nov'23	Sep'23	Apr'23	Oct'22	Apr'22	Apr'22
Winners	<image/>	<section-header></section-header>	Sensol	FindiGrid GENSOL	findiGrid	Jayram Industries India Pvt Ltd	COME COME COME COME COME COME COME COME	HERO FUTURE ENERGIES planet positive power	Energy
Capacity MW	500	500	500	250	20	0.3	50	10	500
Capacity MWh	1,000	1,000	1,000	500	40	1.2	200	20	1,000
Tendering Authority	GUVNL	एन्दीपीसी NTPC	GUVNL	GUVNL	BSES Rajdhani Power Limited	एनरीमीसी NTPC	SCORPORATION BUDGET THE SECOND		संग स्रा सदेव SUN FOR EVER
Winning Quote INR /MW/ Month	INR 2.26 Lakh	INR 2.37 Lakh	INR 2.37 Lakh	INR 4.49 Lakh	INR 4.75 Lakh	NA	INR 11.80 Lakh	INR 11.25 Lakh	INR 10.83 La







About AVENER







Investment Banking | Infrastructure & Real Assets

Leading financial advisors in the Infrastructure & Real Assets space in India

Renowned experts in Indian Infrastructure and Real Assets space

70+

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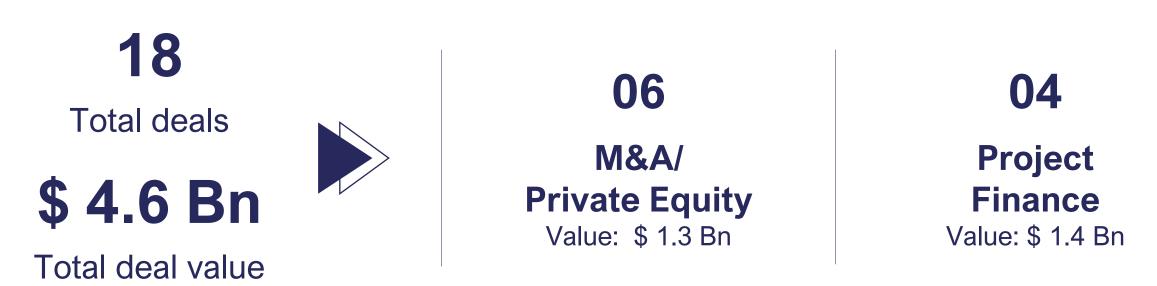
Platform, equity, M&A and debt transaction closures by the team till date



\$15 Bn+

Total fund raising by the team till date

Transaction Footprint in FY24



Key Clientele - Leaders of Respective Sectors



////SterlitePower



25+

Among the largest teams in the country dedicated towards the Infra space



Policy Formulation

Part of committees of various regulatory bodies

Accolades



VCC EDGE

VCC EDGE

 $\mathbf{\nabla}$

Ranked 5th in M&A & 7th in PE in YTD24



Ranked 8th in PE in 2021 & 2019



Ranked among the Top 10 advisors for Asia & Australia by Finance Asia in 2023

Ranked among the Top 25 bookrunners in Asia by Thomson Reuters in 2019

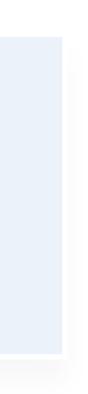








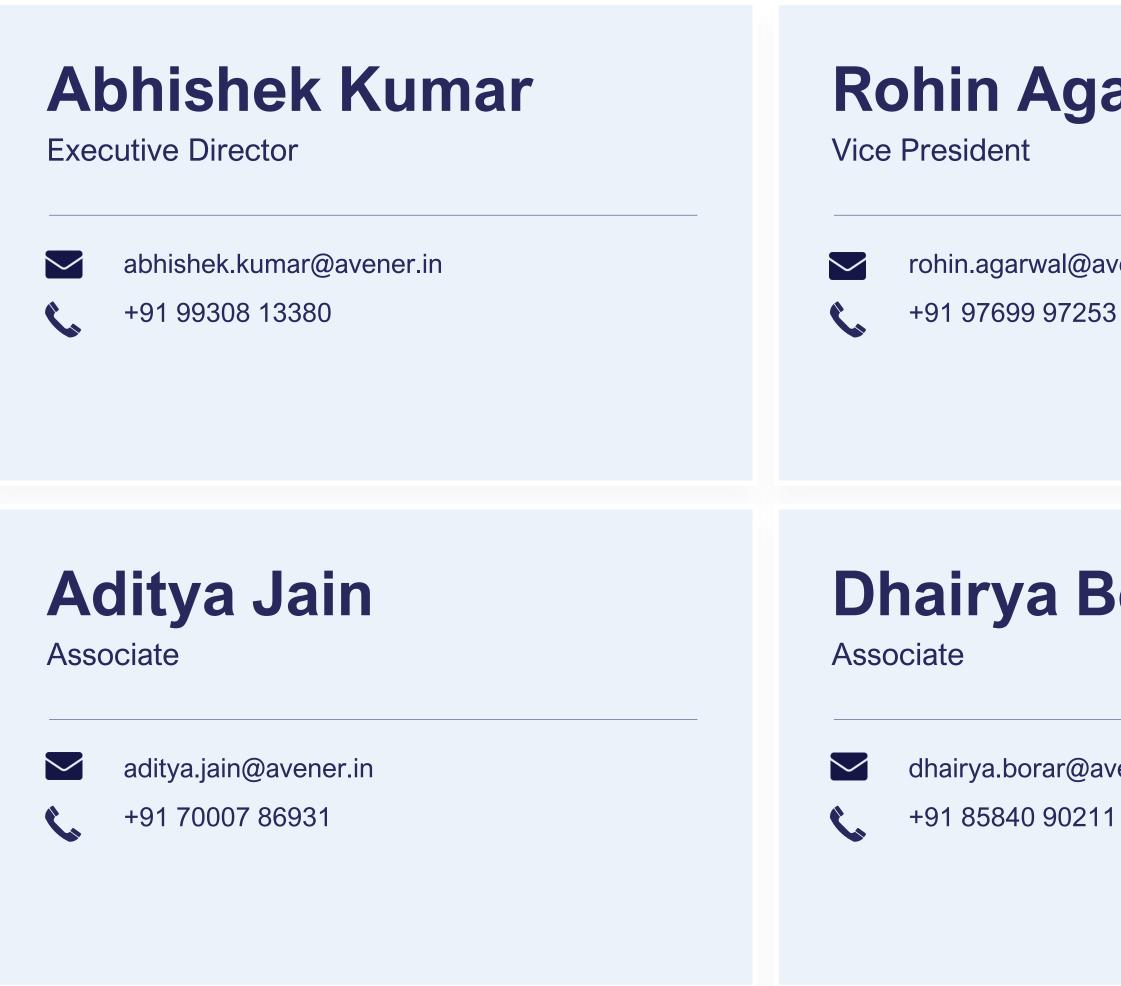








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